

# A global tug of war: a topography of micro-business financing<sup>1</sup>

## I Introduction

Micro-businesses are the lifeblood of any functioning economy: they are more numerous and, collectively, have a higher turnover than any other form of business in the majority of countries around the globe. In all parts of the world, developed and undeveloped, however, they are starved of finance, and the finance that is available is often on unsuitable and unsatisfactory terms. This paper maps out the reasons for this, as well as particular problems caused by the unique characteristics of micro-businesses, and suggests some legal and institutional responses. Some responses are designed to increase access to finance for micro-businesses, by proposing measures to eliminate barriers, decrease costs and increase lender certainty. Others, however, are suggested in order to protect the borrowers, as by their nature, micro-businesses are vulnerable to abuse of bargaining power, and, since many of the risk-takers are individuals, lack of protection leads to social problems. These two rationales for legal response are in direct tension with each other in that a legal response designed to achieve the former usually cuts across the aim of the latter and vice versa. Without an appropriate balance being reached, changes designed to facilitate the financing of micro-businesses can either end up being so oppressive that the very people the changes are designed to assist fail to thrive economically or socially, or go too far towards protecting the borrowers and fail to increase access to credit. The actual decisions as to the appropriate balance are, of course, a matter of policy and will vary from state to state, depending on many factors. This paper merely seeks to identify responses and the resulting tensions, and go some way towards mapping out a framework for achieving that appropriate balance.

## II The scope of the paper

It is first necessary to define what is meant by the term 'micro-business' in this paper. Three measures are commonly used to define a very small business: the number of employees, the value of the business assets or the turnover of the business. Here, the World Bank definition of 'not more than 4 employees' is used: this includes informal businesses as well as registered micro-businesses.

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Micro-businesses usually take one of two legal forms: a legal entity, with or without limited liability, usually involving registration and some formalities,<sup>2</sup> or a 'sole entrepreneur'.<sup>3</sup> This latter phrase refers to an individual operating a business in his own name, either with or without employees. Whichever legal form the micro-business takes, the individual who runs it is exposed to financial risk, either as a sole entrepreneur or as a guarantor of the debts of the legal entity of which he is the director.

The vast majority of businesses in every country and globally are micro-businesses. For example, in 2011, 91% of all MSMEs<sup>4</sup> were micro-businesses, while in developing economies, the figure was 93%.<sup>5</sup> Not only are micro-businesses important in terms of numbers, it is critical that they thrive for any economy to grow. This is because almost all enterprises start off as micro-businesses: they are the way that innovation and entrepreneurship flourishes in an economy. Moreover, micro-businesses tend to be started, and run by, the young, marginalised groups such as women or minorities, and those who have lost jobs. Thus, encouraging micro-businesses has an important social as well as economic function.

There is, globally, a severe problem of lack of availability of finance to micro-businesses. This is demonstrated by data gathered by the World Bank Group in 2011.<sup>6</sup> Over 200 million micro-businesses in the world were 'unserved' (that is, they needed credit but had no access to credit) or 'underserved' (that is, they had a loan and/or a line of credit but were constrained as to the amount of available financing). The types of finance available are also very limited. Bank finance is rarely available, and most micro-businesses operate on very limited equity finance plus trade credit (ie., credit provided by suppliers of goods and services), plus, where available Government backed schemes<sup>7</sup> and some local assistance.<sup>8</sup> The debt financing options available in the private sector to micro-businesses are discussed in more detail in the next section.

### **III. An overview of the financing of micro-businesses**

#### **A Types of finance for micro-businesses**

Micro-businesses may access finance in a number of ways. Equity financing is very rarely sufficient, equipment is often acquired using asset finance and trade credit may also be relied on once the business has been established. However, this paper does not focus on these types of financing, because problems specific to micro-businesses are not so acutely present

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<sup>2</sup> Some jurisdictions have introduced a simpler corporate form for micro-businesses, in order to reduce the costs of incorporation, see, for example, the Colombian *Sociedad por Acciones Simplificada*.

<sup>3</sup> This term will be used in this paper: other terms have also traditionally been used such as 'individual merchant' in civil law jurisdictions and 'sole trader' in common law jurisdictions.

<sup>4</sup> Micro, Small and Medium Enterprises. This category includes all enterprises with 250 employees or fewer.

<sup>5</sup> Source: IFC Enterprise Finance Gap database (<http://www.smefinanceforum.org/data-sites/ifc-enterprise-finance-gap>).

<sup>6</sup> Ibid.

<sup>7</sup> Such as lines of credit and guarantee schemes.

<sup>8</sup> Such as guarantee schemes created by associations of micro-businesses and chambers of commerce.

in these areas. In terms of cash flow lending, micro-businesses mainly resort to two types of finance providers: banks or micro-finance institutions. Access to finance from banks presents a number of problems, identification of which constitutes the main bulk of this paper, and which will be analysed in with detail in the following sections. The analysis essentially focuses on how to adapt standard banking machinery to the financing requirements of the smallest borrowers. However, micro-finance institutions, briefly described in the next section, are entirely different. This type of finance is an alternative to the general use of the financial system, but a limited one for various reasons. First, it involves very small debtors, borrowing very small amounts; secondly, it has a strong social component; thirdly, the risk assessment methodology, credit monitoring and collection methods are uniquely adapted to certain types of businesses and communities; and, fourthly, because it mainly thrives in developing nations. Spreading its use as a solution to the lack of access to finance is not a realistic possibility.

## **B. Main elements and problems of microfinancing institutions.**

Because of their size and their cost structure, there is a limit to how far down the lending market banks are able to go: the smallest, most informal, most unsophisticated, micro-businesses that require small loans and have little or no collateral to offer, often find themselves outside that market. A special type of financial institution, often unregulated, or only subject to basic regulation and low intensity supervision, and frequently non-deposit taking, exists to fill the gap. Microfinance institutions have flourished in developing and middle income economies, operating either as private financial businesses, or under the auspices of Governments or international donors and financial institutions.<sup>9</sup> Their goal is not just to make a profit: they tend to have a strong social component, financing sectors of society traditionally excluded from market practice, such as women, contributing to the education of the population and helping to develop local markets.

The target clients of microfinance institutions are mostly individuals with very low incomes and very limited means. They possess no, or very few assets to provide as collateral. Their activity is conducted in an informal manner, with little or no financial information available for lenders and they are often, despite the efforts of international financial institutions, not included in the scope of credit reporting systems. There is, thus, very limited financial information available for lenders. Although some borrowers have businesses in the cities, much of the activity is rural, and tends to be widely spread out in the countryside (in countries where infrastructures are deficient). Microfinance institutions are willing to lend small, or very small, amounts to be repaid in a very short period of time. The financial instrument most widely used is the (short) term loan, and, unless the microfinance entity is supported by Government or international donors,<sup>10</sup> interest rates tend to be high or very high.

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<sup>9</sup> The World Bank, and, in particular, the International Finance Corporation (IFC), have been for years at the forefront of microfinance activity. For information, see [http://www.ifc.org/wps/wcm/connect/industry\\_ext\\_content/ifc\\_external\\_corporate\\_site/financial+institution/s/resources/the+world+bank+group+and+microfinance](http://www.ifc.org/wps/wcm/connect/industry_ext_content/ifc_external_corporate_site/financial+institution/s/resources/the+world+bank+group+and+microfinance).

<sup>10</sup> "Official sector" support may take different forms. Sometimes the microfinance institutions themselves are run by the Government institutions or by international donors; more frequently support takes the form of guarantee schemes, whereby a public or an international entity guarantees, in whole or in part, the loans

Microfinance institutions operate in a manner based on classic relationship banking, adapted to the circumstances of developing countries. The decision to lend is made locally, by local people who are physically close to borrowers, whom they often know personally. It is taken based on the repayment capacity of the borrower and on his business plan (or rather, on a basic projection of his short term future revenues). The assessment of the plan is done personally, and hence it is costly and often slow. Monitoring takes place through direct contact, which is frequent and regular. Although loans are almost inevitably short, or very short, term, the underlying business model is to establish a stable lending relationship: replacing one loan with the next, repeatedly, so as to help the business to grow. This long-term relationship approach works, in a way, as a form of security: the more loans are repaid, the more certain it is that the debtor is reliable and worthy of future support. This, in turn, lowers the transaction costs, makes financial accounting less relevant and the microfinance entity's decision making process becomes more nimble and streamlined. It also means that collateral is not often required.

Sometimes, especially when larger amounts are at stake, microfinance institutions promote group lending. Several microbusinesses group together to receive the funds, for which they will usually be jointly liable. This type of lending drastically reduces the danger of moral hazard, as well as monitoring costs since each borrower monitors the others. Where these types of lending schemes (group or individual) operate, communities tend to be small and everyone knows one another. The preservation of reputation is therefore a very important incentive to repay the loan. Being shamed within the community is considered, in many rural areas, a hazard that must be avoided at all costs. These factors explain why the percentage of non-performing loans ('NPLs') in the microfinance industry tends to be low; usually lower than the level of NPLs in the rest of the financial sector in the jurisdiction.

Microfinance institutions have also been subject to stark criticism. It is not infrequent that privately-run entities charge very high interest rates. All too often, these institutions are unregulated and unsupervised, and abuses happen. Further, there is a line of economic thought contending that overall numbers show that microfinance does not help countries develop, in that businesses set up with the money are too basic, often repetitive, and have little or no added value and the use of resources in these unviable businesses deflects capital that would otherwise be available for consumption.<sup>11</sup> In any case, and although it seems difficult to deny the positive effects have had in the societies of developing nations, this sort of financing of microbusinesses is limited in scope and cannot be taken as a general mechanism for access to finance in the more developed jurisdictions (where the problem of access to finance also exists). However, certain elements of the microfinance system, such as

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provided by microfinance institutions so as to lower the price. Another possibility is the setting up of funds or the provision of large amounts of money to banks, who will in turn create microfinance entities to lend out these funds. This, then, combines development subsidies with the expertise of private financial professionals.

<sup>11</sup> For a well-documented, critical analysis of microfinance, see D. Roodman, "Due Diligence: an Impertinent Inquiry into Microfinance", Centre for Global Development, 2011; see also M. Bateman/H.J.Chang, "Microfinance and the Illusion of Development: from Hubris to Nemesis in 30 Years", *World Social and Economic Review*, 1, 2012, p. 13 et seq.

the personal assessment of viability and the regular monitoring, should also be features of bank lending to micro-businesses.

## **IV The geometry of lending to micro-businesses**

### **A. Introduction**

In this section we purport to analyse the different stages in the financing micro-businesses, covering the entire life-cycle of credit and identifying the main problems that arise in each phase: the origination of credit (ie, access to finance), the development of the financing relationship between micro-business and financial institution, and the termination of the financing operation, with special reference to the problems arising on the verge of insolvency and once default has occurred. We will focus on debtors and creditors, and behold the problems from an ex ante and and ex post perspective.

### **B The Origination of Credit**

#### **1. The information problem**

One of the main reasons for the unavailability (and high cost) of finance for micro-businesses is the fact that such businesses are often unable to provide adequate financial information at the time they apply for a loan. This is especially true for informal microbusinesses (that is, unincorporated businesses or other businesses that operate actively in the market without being registered in a business registry or with tax authorities, or both)<sup>12</sup> but is also true for some formal but very small businesses. Micro-businesses often do not file financial accounts, even if required to do so; moreover, many do not prepare financial accounts in a manner that sufficiently reflects their annual result and financial situation. There are various reasons for this. Those running the business do not see the need to do so as their business activity is very simple, with few sources of income and creditors, a limited number of repetitive operations and no or very few employees. Frequently, the business activity involves family members, so professional and family assets are not strictly separated. Moreover, they lack the expertise to draw up financial information. The lack of adequate accounts is one reason why lenders do not assess the viability of potential borrowers on a case by case basis.<sup>13</sup> Instead, they either make lending decisions on limited, standardised, information and protect themselves by other means,<sup>14</sup> or they just do not lend at all. The lack of insistence by lenders

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<sup>12</sup> The degree of informality tends to be higher, the lower the level of economic development of the jurisdiction. According to a World Bank Group report, by October 2013 about 80% of all businesses in developing nations were either informal or had no employees (see <https://www.smefinanceforum.org/data-sites/ifc-enterprise-finance-gap#field-data-sites-tabs-tab-4>).

<sup>13</sup> For other reasons, see IV.B.1.

<sup>14</sup> See IV.B, IV.C and IV.D.

on proper financial information contributes to there being an untaxed economy, to the detriment of the public interest.

This information problem can be tackled in a number of ways. The best time to deal with it is when credit is originated. At this point, the debtor has the greatest incentive to produce and transmit sound financial and business information requested by the lender, since if it does not, no finance will be forthcoming. Banks are under a general duty to conduct proper risk assessments, in fulfilment of which they should require simple, but accurate, accounts to be produced by micro-businesses as a condition of considering their applications for loans. Of course, micro-businesses should not be required to keep complicated records or to produce complex financial statements. As in everything else concerning access to finance, a balance needs to be struck. Although sufficient and adequate financial information must be required to be produced, this should be in a simplified manner to avoid overburdening businesses who have few personnel and limited material resources.<sup>15</sup> Requiring this information is only a solution if the potential borrowers are honest. The existence of objective reservoirs of credit information, accessible to all lenders, is also critical. Credit reporting systems,<sup>16</sup> if adequately designed, can provide information which is very relevant to assessing the risk of lending.<sup>17</sup> These systems should include information from as many sources as possible, going well beyond credit records from financial institutions. Most micro-businesses also obtain credit from suppliers and utility companies, and information from, particularly, the latter should be included in the credit reporting systems. Further, positive (and not just negative) credit information should be included, as well as the behaviour of company owners and directors, since, in the case of micro-businesses, the decision to lend will often depend on the credit history of the owner as well as the characteristics of the legal entity.<sup>18</sup> Furthermore, the systems' information should be accessible to every possible credit provider and not only to financial institutions, as it is often currently the case.<sup>19</sup>

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<sup>15</sup> This tension is well reflected in the requirements and assessments of the World Bank in the Accounting and Auditing section of Report on the Observance of Standards and Codes for Accounting (for more information, see <http://www.worldbank.org/en/programs/rosc>). IFRS has an updated standard for SMEs (available at <http://www.ifrs.org/issued-standards/ifrs-for-smes/>). Its focus is, however, not on microbusinesses.

<sup>16</sup> Credit registries, credit bureaus and commercial credit reporting entities

<sup>17</sup> For an analysis on the influence of credit reporting systems in facilitating access to credit for SMEs, see International Committee on Credit Reporting, *Facilitating SME Financing Through Improved Credit Reporting*, Oct. 2014, The World Bank, Washington DC (available at <https://openknowledge.worldbank.org/handle/10986/21810>). A frequently used international standard on credit reporting is, again, a document of the World Bank: see *General Principles for Credit Reporting*, 2011 (available at <http://documents.worldbank.org/curated/en/662161468147557554/pdf/70193-2014-CR-General-Principles-Web-Ready.pdf>).

<sup>18</sup> See A. Berger/M.A. Espinosa-Vega/W.S. Frame/ N.H. Miller, "Debt Maturity, Risk, and Asymmetric Information", in *Journal of Finance* 2005, 60, pg. 2895 et seq.

<sup>19</sup> An increase in the amount and the quality of the information available on microbusinesses (and generally on MSMEs) may be achieved in a number of alternative, additional ways. Most are inevitably linked with formality. Some are voluntary (e.g., creation of information databases in chambers of commerce), some are mandatory (in some jurisdictions, businesses must register and file accounts at the end of each fiscal year).

## 2. The costs of assessing risk

As mentioned above, when deciding whether to lend to micro-businesses, banks do not always conduct proper, case by case, risk assessments based on the viability of potential borrower. There are economic reasons for this, in addition to the lack of information discussed in the previous section. The small, or very small, size of the loans compared to the overhead costs of implementing a stable risk management structure, makes lending too expensive. The costs of lending can only be covered if a large volume of business is achieved. Thus, lenders prefer to look for cheaper techniques which can be used to mitigate risk as alternatives to individual risk assessment.

First, lenders shorten the maturity of loans.<sup>20</sup> Combined with the small amount lent, this reduces risks associated with the debtor's moral hazard.<sup>21</sup> Secondly, they charge higher interest rates to microbusinesses.<sup>22</sup> Thirdly, it is customary for lenders to require personal guarantees from shareholders, directors or related parties (in the case of individual entrepreneurs) to bolster their chances of being repaid. Due to the asymmetry in bargaining power, microbusinesses often have little or no option but to accept financing provided under such conditions.<sup>23</sup>

The situation described in the last section and the previous paragraph places many micro-businesses in a difficult situation, with a very narrow working capital and a very limited ability to grow.<sup>24</sup> But, perhaps more importantly, the use by banks of other risk management devices instead of a case by case risk assessment undermines one of the most important functions played by the financial sector of any economy: the intermediation function. Banks are supposed to channel the savings of the population to the productive economy by lending the money of depositors to viable businesses. If the assessment of viability is absent, precisely where it is most needed (that is, where there are no public sources of relevant information, such as filed audited accounts or market listing), the economy suffers, since the eventual result is likely to be NPLs and the insolvency of micro-businesses, and there be will less money

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<sup>20</sup> For an analysis that shows how short maturities help alleviate problems associated with risk and asymmetric information, see H. Ortiz-Molina/M.F. Penas, "*Lending to small businesses: the role of loan maturity in addressing information problems*", in *Small Business Economics*, 2008, vol. 30, pg. 361 et seq. About the relationship between information and maturity, see R. Rajan, "Insiders and outsiders: the choice between informed and arm's-length debt", *Journal of Finance* 1992, nbr. 47, pgs. 1367-1400; or D. Diamond, "Debt maturity and liquidity risk", *Quarterly Journal of Economics*, 1991, nbr. 106, pgs. 709-737.

<sup>21</sup> See IV.C.1

<sup>22</sup> See IV.B.5. On the face of it, this would seem like a contradiction, since, under normal conditions, interest rates are determined as a function of risk, so the shorter the term to maturity (as opposed to loans provided to larger businesses for longer terms), the lower the interest rate. However, an increase in the interest rate in loans to microbusiness also factors in the relatively excessive overhead costs.

<sup>23</sup> In part, as we have observed in section III, this explains the fact that bank financing constitutes a relatively low percentage of the overall financing of micro-businesses in almost every region of the planet, including –albeit to a lesser extent- in fully developed jurisdictions.

<sup>24</sup> Not surprisingly, the average life of microbusinesses is usually low, even in the most developed economies: see, for example, concerning the US, and H. Carder/J. Leatherman, "Small business Survival and Sample Selection Bias", in *Small Business Economics*, 2011, nbr. 37, p. 155 et seq.

available to lend to viable businesses. Moreover, proper assessment is in the banks' own interests, since they thereby can ensure long-term, profit generating, borrowers rather than borrowers who cannot pay interest and who generate enforcement costs.

Several measures may be adopted to increase the involvement of banks in the assessment process. First, banks could adopt classic relationship banking techniques, such as close links between banker and customer,<sup>25</sup> and the cultivation of a long term relationship by using short term, repeat lending facilities (such as an overdraft). The consequent increase in the information available would aid banks in assessing risk at a lower cost. Secondly, banks should ensure that they have an adequate internal organization. Thirdly, they should use the types of secured transactions that align the viability of the business with the value of the collateral (such as floating charges or charges over the going concern value of the business).

### **3 The use of collateral**

In addition to the risk mitigation techniques mentioned in the last two sections, lenders are likely to manage the risk of lending to micro-businesses by taking some form of real security.<sup>26</sup> A micro-business is not likely to have the types of fixed assets lenders prefer to be given as collateral, such as real estate. Instead what is available is movable property, usually circulating assets such as inventory, receivables and cash. A legal system that does not permit security to be taken over such assets<sup>27</sup> will hamper the availability of credit: what is required is legal reform enabling security to be taken over future assets, while enabling the grantor to dispose of such assets in the ordinary course of business. This also has the advantage, as mentioned earlier, that security is taken over assets whose value aligns with the value of the business, so that monitoring and control of those assets forces the lender to continue to assess the viability of the micro-business throughout the life of the loan.

To get the full benefit of security, the lender must be sure that it will have priority over any other competing claimants to the collateral, and that it can enforce cheaply, quickly and easily. On the other hand, the low amount of the loan means that, for the loan to be economic for the lender, the costs of taking security must be low. Again, a reformed system of secured transactions law (ie, in line with UNCITRAL's Model Law) which includes a modern, electronic, register of security interests in which registration can be effected online, at a very low fee, without technicality and in advance of the actual grant of security, and where registration guarantees priority over most (if not all) competing claimants will enable all of these requirements to be met. Moreover, the system needs to include efficient means of enforcement, including the ability to enforce out of court. This is because court proceedings

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<sup>25</sup> This could relate both to the period before any loan is made, if potential borrowers are account holders, and to the period after the initial loan is made.

<sup>26</sup> An exception to this is the institution of microfinance, which is unsecured and relationship based, see III.B.

<sup>27</sup> Or one which, for example, requires the specific identification of the assets which are the subject of the security interest in the security agreement.



can be both costly and slow, and the prospect of having to enforce in that way is likely to disincentivise lenders.<sup>28</sup>

While the characteristics of secured transactions law mentioned in the last two paragraphs provide a legal framework in which lenders will be more willing to extend secured credit to micro-businesses, their inclusion in a secured transactions law does also increase the likelihood of adverse consequences for borrowers. Thus, if it is possible to take security over circulating assets and over intangibles, a lender is likely to over-collateralise,<sup>29</sup> and the mere fact that the lender is protected by collateral may disincentivise pre-lending due diligence and post-lending monitoring.<sup>30</sup> It is therefore important that taking security is not a substitute for proper individual risk assessment,<sup>31</sup> but is seen as additional, long-stop, protection.

#### **4 The use of guarantees**

As mentioned earlier, guarantees are widely used as a risk management technique in the province of micro business financing. The guarantor is usually a specially related party: either a family member, when the main debtor is an individual entrepreneur, or shareholders and directors (if they are different), in the case of legal entities. When lending to micro-businesses, and in the absence of real estate, banks seem to prefer guarantees to security rights over (movable) collateral,<sup>32</sup> although guarantees can themselves be secured if collateral is available. In a way, thus, it can be said that guarantees are the “collateral” of the poorer market participants.

A guarantee enhances the assets available for repayment and hence reduces the risk of the bank, but this is not the only, and perhaps not the main, reason why banks commonly request the provision of guarantees. As well as being a risk mitigation technique, the provision of guarantees reduces the borrower’s moral hazard and therefore the lender’s agency costs. Where a micro-business is a legal entity, the personal guarantee of the shareholder/director closely aligns that person’s interests with that of the business and incentivises diligence in its management. In the case of a sole entrepreneur, the giving of a guarantee by a family member reduces the incentives of the borrower to disperse funds to alternative uses, and may incentivise that family member to monitor the operation of the business.<sup>33</sup> Because these effects cause a reduction in the risk of lending, and hence increase the willingness of

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<sup>28</sup> See IV.C.3.a

<sup>29</sup> See IV.D

<sup>30</sup> Depending on the type of collateral, post-lending monitoring may be enhanced, see above.

<sup>31</sup> See IV.B.1 and IV.B.2.

<sup>32</sup> This is a common finding in the World Bank’s Insolvency and Creditor’s Rights Regimes Report on the Observance of Standards and Codes (ICR ROSC). Some of these reports may be accessed here: <http://documents.worldbank.org/curated/en/docsearch/document-type/904581>

<sup>33</sup> See A. Katz, “An Economic Analysis of the Guarantee Contract”, *The University of Chicago Law Review*, 1999, nbr.66, pg. 47 et seq. In line with this type of analysis, see also D. Baird, “Security Interests Reconsidered”, *Virginia Law Review* 1994, nbr. 80, pgs. 2249 et seq.

lenders to provide finance and, at least theoretically, lower its price, there are sound reasons to protect this lending practice.

However, guarantees may also create undesirable effects. Firstly, guarantees render the separation of legal personality between shareholders/directors and the legal entity useless. Limited liability ceases to exist, with all the negative externalities that such loss entails. On the personal side, it is not infrequent that guarantees come from the spouse, parents and other persons closely related with the sole entrepreneur (or even with the shareholder/director of a company). As a consequence, the failure of the micro-business to repay spreads to the guarantor and causes dramatic financial problems for the whole household, and may even generate household insolvency. This may become especially problematic, given the asymmetry in bargaining power, where financial institutions do not behave reasonably in relation to enforcement, and there is often no proper supervision by the authorities.

Given the positive and negative aspects of the widespread use of guarantees in micro-business financing practice, legislators need to enact regulation that strikes an adequate balance (to the extent that this is possible). In the period before the debtor defaults, it should be possible for a guarantor to set aside a guarantee under the general law only in the case of fraud or other serious abuse such as duress.<sup>34</sup> Another type of abuse by banks occurs when the following conditions are fulfilled: first, the guarantor is not a shareholder or director of a micro-business nor a sole entrepreneur (in which case he is likely to be a family member or a related person) ; secondly, at the time the guarantee was requested by, and given to, the bank, he was, on an objective assessment, not in a position to meet the guaranteed obligation nor was it objectively probable that he would be in that position during the maturity period of the loan.<sup>35</sup> In this situation, the guarantee can be seen as taken only to ‘harness’ the borrower’s behaviour. The first, ex ante, response to this abuse is that supervisors should actively monitor and act against abusive practices by banks (and the legislation should provide mechanisms for micro-businesses to alert the relevant agency of abusive behaviour). The second, ex post, response should only operate when the debtor defaults and/or is insolvent. Here, it is suggested that a bank should not be able to enforce a guarantee against an individual when the two conditions mentioned above are fulfilled and, further, the guarantor is not able to pay at the time of enforcement, since the circumstances do not, in isolation, justify enforcement against an individual who will be forced into personal insolvency.<sup>36</sup>

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<sup>34</sup> If the guarantor becomes insolvent within a short period of time after giving the guarantee, the guarantee may be able to be set aside under the law relating to avoidance of transactions.

<sup>35</sup> This would not apply where the guarantee is secured with collateral, at least to the value of the collateral.

<sup>36</sup> The German Constitutional Court (followed by the civil law section of the Supreme Court) has refused to enforce a guarantee given by a related person on these grounds, See R. Davies/S. Madaus/A. Mazzoni/I. Mevorach/R. Mokal/B. Romaine/J. Sarra/I. Tirado, *Policy Making for the 99%: A Modular Approach to MSME Insolvency*, 2017, Oxford University Press, chapter VI, s. B.

Countervailing factors may, of course, point towards enforcement being permitted in a particular case.

Measures are also necessary when the micro-business is subject to insolvency proceedings. At the very least, rules must be enacted to coordinate the insolvency proceedings (and earlier out of court solutions) relating to the guarantor and the micro-business: <sup>37</sup> for example, by allowing a common filing, assigning competence to the same court, appointing one insolvency representative for both insolvencies and ensuring adequate separation of estates. Further, the insolvency system ought to have in place a consistent regime of debt discharge.

## **5. Problems arising from the process of contract formation.**

The terms on which finance is provided will be contained in the financing agreement which, in the case of a micro-business, inevitably will be on the standard terms of the lender, since the lender is the repeat player, and has by far the greater bargaining power. Moreover, the extensive use of standard term contracts contributes to reducing the transaction costs: negotiation and any resulting variation in terms could tip the cost of the transaction over the level a lender would consider economic. Most micro-businesses, anyway, not only do not have the bargaining power to negotiate, they also do not have the necessary knowledge and sophistication.

This approach is likely to result in a package of terms which are heavily weighted in favour of the lender including procedural terms (for example, limitations in the methods of draw-down and repayment, the methods whereby the borrower is notified of changes, how and where disputes are resolved) and substantive terms (including the level of interest and the level of payments after default, as well as the way 'default' is defined). Arguably, a restrictive package of terms is a method of keeping financing costs low: flexibility and personalisation cost the lender money. Moreover, lenders would argue that high rates of interest, and particularly default interest, reflect the risks undertaken in lending to micro-businesses.

The danger of this approach to micro-businesses is apparent. Many of the terms mentioned are likely to be substantively detrimental to the business. This is 'substantive unfairness'. Moreover, given that standard terms are likely to be in small print and in technical and complicated language, they are likely to be 'procedurally unfair': the individual running the micro-business probably will not appreciate the content of the terms when he signs the contract. The detrimental effect will only become clear at the stage when the term becomes relevant, at which point the content of the term may well be such as to cause severe damage to the business, and maybe even drive it into insolvency.

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<sup>37</sup> On the abuse of personal guarantees for corporate business and how pre-insolvency (and insolvency) law may solve the problem, see D. Hahn, "Velvet Bankruptcy", in *Theoretical Inquiries in Law*, 2006, vol. 7, available at <http://www7.tau.ac.il/ojs/index.php/til/article/view/600>.

Legal techniques exist to tackle procedural unfairness and, to a less extent, substantive unfairness. Procedural unfairness can, to some extent, be tackled by mandatory disclosure of information in a prescribed form (including standardised methods of displaying charges so as to aid comparison). While such measures are relatively cheap and straightforward to implement, there is a danger that rigid formality may be counterproductive, especially if the sanction for non-compliance is that the contract is void, since a lender may be disincentivised from lending because of the risk that its legal rights against the borrower may be severely reduced if it makes one typographical error. Another technique is to provide that an unfair term is unenforceable by the party relying on it. These techniques are much more developed in relation to consumer contracts than to business contracts.<sup>38</sup> While it is not entirely straightforward to apply techniques used in the consumer field to contracts to micro-businesses, there is no technical reason why this cannot be done, provided that the definition of micro-business is robust and the context is made clear.

First, let us consider non-financial terms, that is, terms which do not concern interest rates or charges. Here, legislation can apply a standard that addresses both procedural and substantive fairness.<sup>39</sup> The substantive test must, however, be applied in context. First, although a term, looked at in isolation, may seem unfair, it must be considered as part of the 'package', including the cost of borrowing: a lower interest rate may compensate for some flexibility in other areas. Second, lenders could argue that in order to make lending to micro-businesses economic, processes need to be rigid and simple, since flexibility is costly. Crafting a legislative test that enables an appropriate weight to be given to these two points is difficult, and the unfairness bar should probably be set reasonably high so as only to target really abusive terms. Further, lenders can argue that the mere fact that a term could be set aside under unfair terms legislation makes lending more uncertain, and therefore more expensive (and less attractive). There is little answer to this, except competition between lenders. A legislative test is no use, however, unless matters can be effectively brought to court. It is extremely unlikely that a micro-business would have the resources to challenge an unfair term in court, and the best method is to enable an Ombudsman or other institution (for example, a Chamber of Commerce) to apply to court to have a standard term struck out.<sup>40</sup>

Second, let us consider financial terms. These are in two categories: the regular interest rates (and charges) and the position on default. In relation to the former, it can be argued that this is the price for the loan, and that the price must be a matter for the agreement of the parties (and the market), so that legislative controls cannot apply to it. On this view, the only control that can be imposed is a procedural one, that is, that the whole amount of the interest (including charges) is made clear to the counterparty in a way that he can understand it and

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<sup>38</sup> For example, Directive 93/13/EEC arts 3 – 5. For business contracts, see draft Common European Sales Law art 86, and UK Unfair Contract Terms Act 1977 (applies only to limitation and exclusion clauses), and common law rules against penalties.

<sup>39</sup> For example, see Directive 93/13/EEC, Annex 1(i) and arts 3 and 5, and UK Unfair Contract Terms Act 1977 s.11.

<sup>40</sup> See, for example, UK Consumer Rights Act 2015 Sch 3.

compare it to that offered by other finance providers. A lender is likely to argue that a 'high' interest rate reflects the costs of lending to a micro-business: the very small profit from a low value loan, the proportionately high costs of the transaction and, especially, the extra risk due both to the high credit risk inherent to the characteristics of a micro-business, and to the often very poor debt collection systems. To some extent, the extra risk can be mitigated by a legal regime which makes it easy and cheap to take security over all available collateral, and to enforce it properly, although it is not necessarily the case that a reduction in such risk will actually result in a lower interest rate. Proportionately high costs can, to some extent, be reduced by reform of the legal regime, though the need to have a certain level of protection for the borrower will entail some costs. Another response to the charging of high interest rates is encourage maximum competition among lenders: the lack of competition in the financial sector is one of the real problems in developing and middle income countries, which is externalised on the borrower by means of excessive interest rates.

High rates of interest or other charges (eg, penalties or administrative charges) which are imposed on default are in a different category as they are not part of the 'price' of the loan. High default rates threaten the viability of the business in the event of financial distress, and, impact on other creditors of the borrower in the ensuing insolvency, rather than on the borrower itself. Moreover, there is more likely to be procedural unfairness here. The individual is likely to be aware of the headline rate of interest on the loan but is less likely to be aware of the default rate, which may well be in 'small print'. Even if he is aware of a high default rate, if he needs finance he may agree to it thinking or hoping that default 'will never happen'.

It is possible to have legislative controls on default rates based on fairness (for example, on a comparison between the rates charged and the likely actual loss to the lender), but such controls are likely to be productive of uncertainty and therefore to disincentivise lending. Increasing competition is less likely to assist in this area, since borrowers are unlikely to be aware of the exact amount of default rates and are not likely to decide which lender to use based on default rates, for the reasons given above. Therefore, other techniques likely to make much inroad on high default rates are either a legislative cap on default rates (eg, in Germany or Spain), or action in the insolvency of the micro-business, such as legislative subordination of default interest to the other debts of the micro-business (Spain).

## **C The lifecycle of the financing operation**

The special circumstances of microbusinesses do not only create problems in their access to credit. Once the financing has been provided, practice shows that both borrowers and lenders often conduct themselves in manners that are suboptimal for the market of credit. The problems that arise during the lifecycle of credit to microbusinesses feed into the ex ante position of the parties, and, unless adequately tackled, may make lending less accessible and more expensive. Due to length constraints, we shall only refer to a few of those possible problems.

## 1. The behaviour of the debtor

With any loan, there is a danger that the borrower will allocate the funds to uses other than those for which the financing was provided, or will otherwise act in a way which increases the credit risk from that originally taken on by the lender. In relation to loans to micro-businesses, the risk of this moral hazard is partly mitigated by the techniques set out above.<sup>41</sup> However, other techniques commonly used to control against the debtor's moral hazard are often absent. First, monitoring by creditors is difficult (in good part due to the low level of formality and accounting practice), and, as we will see in the next section, uncommon. Financing is provided through simple agreements, often templates or basic boilerplate contracts, with no covenants restricting activities which increase the credit risk or information covenants creating reporting duties to enable monitoring. Debtors conduct simple businesses, where, particularly but not exclusively in the case of sole proprietors, the separation of assets and liabilities arising from the personal and the business spheres is blurred.<sup>42</sup>

The problem of moral hazard becomes more critical as a borrower approaches a business crisis and default has occurred or is about to happen. The general risk that any action a borrower takes to avoid or deal with financial distress in a way which protects creditors' interest will be untimely or inadequate, which applies to all borrowers, is much greater in relation to micro-businesses. Micro-businesses tend to be the only source of income for the entrepreneur, and frequently the business involves, one way or another, several or all members of his family. In this context, debtors "put their heads in the sand", go through long periods of "negation"; and, even after the financial distress has become clearly apparent, delay taking appropriate action.

It is not infrequent that a micro-business will not wish to draw the attention of the bank to its financial distress, thus it will not make contact with the bank to discuss its affairs, and will attempt to keep up the payments to the bank while defaulting on payments to other creditors, such as employees or the tax authorities. A debtor will be particularly reluctant for the bank to discover its financial difficulties when then bank has a security right over its assets,<sup>43</sup> if the security right enables the bank to control the business (directly or indirectly) on default, the debtor will try to avoid losing it; while if the collateral is a fixed asset, the

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<sup>41</sup> See IV.B.2, IV.B.3 and IV.B.4.

<sup>42</sup> In some countries (for example, in Africa -see A. Martinez, "Micro, Small and Medium Enterprises in Africa: a comparative study, available at [http://www.uncitral.org/pdf/english/congress/Papers\\_for\\_Programme/135-MARTINEZ-SME\\_Enterprise\\_Insolvency\\_in\\_Africa.pdf](http://www.uncitral.org/pdf/english/congress/Papers_for_Programme/135-MARTINEZ-SME_Enterprise_Insolvency_in_Africa.pdf) or in former Soviet republics -eg, Kazakhstan-) the legal framework sets a division between assets that are acquired and/or used in the context of the business activity, and those that are acquired/used in the personal life of the entrepreneur. Even in these countries, however, all assets are ultimately available to satisfy all creditors, whatever the type of asset or the origin of the debt.

<sup>43</sup> A study conducted through interviews and questionnaires with banks showed that small businesses only contact the bank when they are already financially distressed. Before showing its "weakness" to the financial institution, a debtor will have already adopted measures with their employees (reduction of salaries, suspension of the payment of wages or complements to wages, social security, etc.) or have even stopped paying taxes. See the EC (DG Justice) Project "Contractualised Distress Resolution in the Shadow of the Law", at <https://www.codire.eu>.

debtor will not seek help for fear of losing a key piece of equipment. Something similar happens in unsecured lending by short term (or on-demand) revolving facilities, which often include high default interest rates which a debtor will wish to avoid incurring.

This has the effect that a director or an owner of a distressed micro-business stays in control even when the business is balance sheet insolvent, so that the risk of future loss falls entirely on the creditors. Value destruction almost inevitably follows. Thus, while the measures we have suggested earlier relating to the earlier stages of the credit cycle will mitigate debtor moral hazard,<sup>44</sup> perhaps the most effective solution would be the inclusion of a system that incentivises the use of pre-insolvency and insolvency systems at an early stage of distress, and one that sanctions late action, that is, a combined set of sticks and carrots. One example of an incentive is to allow the debtor to remain in possession during the restructuring process, since otherwise a debtor would be unwilling to submit to such a process. Another is to include a stay of actions and executions during a negotiation period.

Alas, experience shows that, particularly in the case of family-based micro-businesses, incentives alone are not enough to overcome the fear of losing control of the destiny of the business and of the reputational damage brought about by insolvency and insolvency-related procedures. In the light of this, the legal framework needs to include a duty to act in a way that minimises damage to creditors from the moment the business is, or is about to be, unable to pay its debts as they fall due. Depending on the legal tradition and of the degree of sophistication of the legal system, either a duty to file for insolvency or a system that makes directors liable for wrongful trading (such as operates in common law jurisdictions<sup>45</sup>) needs to be present. However, since they are finely balanced, the rules on wrongful actions for wrongful trading are rare (and do not always succeed because of the complexity of the rules), and the system works on the basis that directors of companies will wish to comply, and will take legal advice as to what is permitted. This works where there are sophisticated market participants, but might be inappropriate for micro-businesses, who are unsophisticated and have few resources for legal advice. Moreover, a director of a micro-business or a sole entrepreneur will have no resources to pay damages. Thus, to provide the correct incentive, a system of sanctions for misbehaving directors and sole entrepreneurs was need to supplement wrongful trading provisions. The alternative, more common in civil law system, and perhaps more apt in jurisdictions with unsophisticated courts, is the inclusion of a duty to file. While more limited in its scope, the duty to file has the advantage of providing a clear-cut rule for debtors (and directors), with no need for ex post analysis of the behaviour of the debtor (and its directors), something often all but impossible to do given the limited

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<sup>44</sup> See section IV.B and earlier in this section.

<sup>45</sup> A preference for wrongful trading solutions has now become standard, following its adoption by UNCITRAL: <http://www.uncitral.org/pdf/english/texts/insolven/Leg-Guide-Insol-Part4-ebook-E.pdf>.

information available in microbusinesses, and also breach triggers sanctions as well as a damages claim.<sup>46</sup>

## **2. The behaviour of lenders**

As mentioned above, banks finance micro-businesses without a proper risk assessment based on the viability of the business project. This passivity is also replicated in the stage that runs from the provision of the funds to the moment of repayment: lenders do not monitor the operation of the micro-business borrower. Moreover, as mentioned earlier, most financing instruments do not include covenants that oblige borrowers to give period information or restrictive covenants which require borrowers to ask permission to act in a way which adversely affects the risk profile of the loan. Banks, particularly in developing and middle income economies, do not have special departments that monitor businesses during the life of the loan. Small loans to micro-businesses are mainly decided locally, at a branch level, where the main bulk of the activity is commercial, that is, focused on credit-origination. Despite this, it would be possible for a bank to monitor more effectively than described, given that it is in a position to insist that the micro-business holds its current account with that bank, so that the bank is in a unique position to monitor the business's cash flow. Technological advances mean that this monitoring need not require extensive activity by the bank's employees.<sup>47</sup> The lack of monitoring mentioned above, coupled with the characteristics of micro-businesses, explains why lenders only realise the existence of a problem with the loan when it is already too late.

The behaviour of micro-businesses though, is more predictable than the behaviour of banks once the financial distress of the debtor has become apparent. The behaviour of banks in this situation depends largely on the context. There are, however, common trends.

In jurisdictions with weak banking sectors (or countries undergoing, or just emerging from, financial crises), financial institutions often prefer to roll over problem loans (a practice known as "ever-greening" or as "zombie lending"), in order to avoid increasing the amount of distressed assets (NPLs) in their balance sheet. This "ever-greening", sometimes overlooked by a forbearing supervisor, is frequently done without taking into account the repayment capacity of the distressed borrower.<sup>48</sup> Banks also sometimes behave in this way even if the financial sector is not troubled, if the value of the collateral does not depreciate quickly.

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<sup>46</sup> For a thorough debate of the pros and cons of both systems, from the standpoint of MSMEs, see R. Davis/S. Madaus/etc., op cit., chapter V, a).

<sup>47</sup> As mentioned above concerning the origination of credit, Banks would substitute monitoring by a statistical analysis of aggregate data. While such practice is indeed relevant, it cannot, by itself, solve the problem created by the lack of monitoring.

<sup>48</sup> This happens also in highly sophisticated financial systems, like the Japanese one. In the wake of the economic downturn caused by the great earthquake of 2011, special measures concerning the treatment of NPLs of SMEs were adopted. These measures are still in place today, without a clear justification. See: I. Tirado, "Banking crisis and the Japanese legal framework", available at <http://www.imes.boj.or.jp/research/papers/english/17-E-02.pdf>



Banks, however, may also behave in exactly the opposite way in that, on default, they immediately foreclose or enforce any security interests. If there is no collateral, they seize bank accounts or any other identified free asset, as well as calling in the guarantees. This is done without analysing the debtor's viability, resulting in the near inevitable loss of the going concern value and the destruction of any rescue possibilities that may have existed.<sup>49</sup> While ever-greening keeps economically distressed microbusinesses alive in an artificial and undesirable manner, this latter approach has the potential to destroy valuable enterprises.

Alternatively, banks may outsource credit recovery to a debt collection agency<sup>50</sup> or may sell the portfolio to distressed debt funds. Such sales tend to involve loans that are long overdue or whose recovery has been attempted several times unsuccessfully, and are priced at a very large discount. Unlike a bank, who may benefit from future business with the borrower, a debt collection agency or distressed debt fund does not have any incentive to restructure the loan or to engage in negotiations that may lead to the preservation of the value of a rescuable business. The sale of loans, often regarded as good banking practice since it cleans banks' balance sheets, nevertheless has potential to destroy business value.

Another issue that needs to be addressed concerns the behaviour of banks within insolvency proceedings (in a broad sense, including hybrid restructuring proceedings). Here, banks often behave passively: they do not engage in negotiations, or may even decline to participate or to vote on insolvency plans. This is particularly the case in relation to MSMEs, and even more so with micro-businesses. All too often, the lack of participation of the bank, characteristically a large creditor in relative terms, may hinder the rescue of viable businesses.<sup>51</sup>

Some of the problems described earlier in this subsection may be addressed by legislative and institutional action. On the preventive side, an early warning system may be implemented. This measure has been expressly included in the EU Directive Proposal on Restructuring and Second Chance of November 2016,<sup>52</sup> and there are already examples in some jurisdictions.<sup>53</sup> Drawing from the design of bank resolution systems, where an early identification of the problem is paramount, an early warning system consists in stipulating certain objective events (for example, default in payments to employees, social security contributions or tax debts) the occurrence of which alerts creditors and triggers possible remedies. Debtors (and, maybe, third parties such as accountants) could be incentivised or mandated to report such

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<sup>49</sup> This applies to the general seizure of assets or to enforcement/foreclosure over assets, but does not necessarily apply where there is a floating charge or any other type of security which makes the preservation of the going concern value of the business possible.

<sup>50</sup> That is, the recovery of troubled loans is done by a specialised entity, acting as an agent.

<sup>51</sup> A thorough analysis of bank participation in the insolvency of MSMEs in R. Davis/S. Madaus/ etc., op. cit., Chapter VI.

<sup>52</sup> [http://ec.europa.eu/information\\_society/newsroom/image/document/2016-48/proposal\\_40046.pdf](http://ec.europa.eu/information_society/newsroom/image/document/2016-48/proposal_40046.pdf)

<sup>53</sup> Denmark has created a platform of early detection and prompt action through social advisers, economic experts and lawyers that help distressed micro-businesses. See [http://startvaekst.dk/earlywarning.dk/earlywarning\\_experiences\\_from\\_denmark](http://startvaekst.dk/earlywarning.dk/earlywarning_experiences_from_denmark)

events to the lender.<sup>54</sup> Apart from providing banks with clearly identifiable signs of financial distress, the inclusion of these triggers is likely to alter the behaviour described above<sup>55</sup> (whereby debtors default on obligations to their employees or on tax authorities before defaulting on bank or supplier debt) so that debtors will be more willing to default early on bank debt. This may have an impact in the cost of lending that needs to be assessed.

The supervision of the financial sector should also be addressed. One possibility is to increase supervisory control over banks' management of their loan portfolios. Another area where effective measures may be adopted relates to the regulation of insolvency proceedings. Creditor passivity in out- of-court hybrid workouts or in formal insolvency proceedings may be tackled by means of default rules that sanction disinterest. For example, there could be a rule whereby creditors that do not object to their insolvency entitlements may not later allege a different set of rights. Another possible rule would be that creditors who do not participate in voting in relation to a plan are deemed to have approved it.<sup>56</sup>

### **3 Collection and enforcement**

The need to keep transaction costs low because of the low value of loans also impacts on the way in which a lender can enforce on default. Enforcement needs to be cheap and simple: this can be achieved by a combination of reform to legal rules and development of suitable infrastructure.

If a loan is secured, the lender will have a right to enforce against the collateral, if not, or if the collateral is not sufficient, the lender will have to obtain a court judgment and then enforce it through the system for execution of judgments. Each of these will be examined in turn below.

#### **a. Secured lending**

One of the benefits of secured lending is that the lender can look to the asset for payment of the secured obligation on default. In the absence of security over an asset, the lender has to obtain a court judgment, and enforce against the borrower's assets. If, though, a secured lender has to go through court proceedings in order to enforce against assets, this particular advantage of secured lending is lost. Although it depends upon the system, Court proceedings usually add cost and delay. In a handful of countries it is possible to obtain a court order within a very short period of time and in the absence of the borrower; in other systems, undoubtedly the majority in developing and middle income countries (and even common in some developed jurisdictions), borrowers abuse the procedural system with endless appeals, they postpone hearings (eg, by not coming to court or ignoring notices), court fees are high and judges tend to observe a pro-debtor tendency that severely hampers an efficient

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<sup>54</sup> Paragraph 16 of preamble to proposed Directive

<sup>55</sup> IV.C.1

<sup>56</sup> For a further explanation of these principles and their justification, expressly for the case of microbusinesses, see R. Davis/S. Madaus/etc., op. cit., Chapters 3 and 4.

collection. While, in the first case, court proceedings add relatively little to the time and cost of enforcement, in the more common context, court proceedings are a very considerable cost in terms of time and money.

There are four possible complementary approaches to this issue. The first is to improve the court infrastructure to minimise the time and money costs of court proceedings relating to enforcement. A second approach would be to streamline the law on procedure, limiting the ability of the parties to challenge ancillary elements of the procedure (eg, the appointment of appraisers), restricting the need for court hearings and ensuring there are very limited grounds for reopening the court decision.<sup>57</sup> In line with this, the use of court proceedings could be limited to where there is a real dispute between the parties, for example, where the borrower alleges a good arguable defence to the claim of default. The third approach is for the legal system to permit, and maybe provide, alternative means of resolving disputes or of heading off further disputes (for example, binding alternative dispute resolution which is only open to very limited court challenge). The fourth is for the legal system to permit out of court enforcement, since this can usually be carried out far more quickly and cheaply than enforcement via the courts (though this will depend on the points made earlier). However, a system of out of court enforcement needs to include some protection for the debtor:<sup>58</sup> this often takes the form of a notification system before possession is taken or other enforcement takes place, restrictions on the ability of the enforcing creditor to go onto the debtor's premises, rules preventing the enforcing creditor from causing a breach of the peace and some sort of general standard of good faith or reasonableness applying to the whole process<sup>59</sup>. While these protections are even more important in the case of a micro-business (particularly an individual) who is vulnerable to oppressive conduct, protections such as those mentioned make the process more uncertain and costly. A balance, therefore, needs to be found between the need for a simple and cheap out of court enforcement process, and a reasonable level of protection for the debtor<sup>60</sup>.

## **b. Unsecured lending**

If the loan is not secured, enforcement is done by officers, often appointed and supervised by the court, rather than by the creditor itself. First, there needs to be some process whereby a judgment, or equivalent, is obtained so that the enforcement officers can be instructed. Again, for a low value debt owing by a micro-business, obtaining such an order needs to be a quick and cheap process. Although a reformed court system could effect this,<sup>61</sup> alternatively, the system could permit a binding decision to be made using alternative dispute resolution

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<sup>57</sup> In the case of micro-businesses, the use of "bad lawyering" to forestall proceedings is less frequent, precisely because of the defendant's lack of resources to use expensive lawyers. However, the problem is often acute when it comes to notifications.

<sup>58</sup> The debtor could be a company or a sole entrepreneur or an individual guarantor.

<sup>59</sup> See below for discussion of measures specifically relating to enforcement against individuals

<sup>60</sup> It is worthy of note that microfinance institutions hardly ever sue in court. Their collection mechanisms are usually out of court.

<sup>61</sup> See IV.C.3.a

mechanisms, including online mechanisms. Again, some provision would need to be made for the protection of the debtor such as proper notification of the decision making process and a right to be heard (and it should not be possible to contract out of this protection). The precise balance between the simplicity and cheapness of the system, and the protection of the debtor will vary according to the circumstances. For example, it could be possible to reduce costs by effective use of technology rather than by reducing the level of debtor protection (in those jurisdictions where technology is available). Second, once an order is obtained, there needs to be an efficient infrastructure of (probably) court appointed officers who, as repeat players, can carry out enforcement effectively, but at low cost.

**c. Secondary markets**

Most of the assets available for enforcement, whether of secured or unsecured lending to micro-businesses, will be tangible, and therefore potentially illiquid, assets. It is therefore critical that there is some kind of a secondary market in which these goods can be sold. Lack of such markets will make these assets less useful as collateral, and will disincentivise lending. There are now innovative ways in which such markets exist, or can be created, such as online auctions. While these markets can, and do, arise in the private sector, it is also possible for a market specifically for the sale of collateral to be created by the Government. Of course, a certain level of economic activity is required in a state to enable such a market to work, and the costs of virtual markets for tangibles may outweigh their usefulness. Moreover, some minimum protection is still required for debtors and junior creditors to ensure that goods are not sold at artificially low prices, though the level of protection needs to be kept fairly low (such as a duty of good faith) if the costs of sale are not to eat up too much of the value of the asset.

**d. Special considerations concerning Individual debtors.**

On default by a micro-business, enforcement is often going to be against the assets of an individual, either as sole entrepreneur or guarantor. Unlike a corporate business, whose assets are purely business assets, the assets of a sole entrepreneur are both business and personal,<sup>62</sup> while those of a guarantor are solely personal.<sup>63</sup> Enforcement against personal assets raises a number of issues. The issues are the same whether the debt is secured against, inter alia, the personal assets or unsecured, although where the debt is unsecured, enforcement will be by a court appointed officer, as mentioned above.

First, if enforcement were permitted against all the personal assets of an individual debtor (whether or not that individual were in bankruptcy proceedings) the debtor, and maybe his family, would be left with nothing on which to live. This is likely to lead to social unrest, and, as a matter of policy, most states provide for certain 'exempt goods' against which

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<sup>62</sup> 'Personal' assets include domestic assets used for the benefit of the whole family.

<sup>63</sup> An individual could conceivably have assets relating to a separate business other than the one whose debts are guaranteed.

enforcement cannot be made, as well as a limited amount of the individual's future income.<sup>64</sup> While this reduces the assets available for creditors, and, therefore, could disincentivise lending, such provisions are important, both on humanitarian grounds, and because, usually, exempt goods will include tools or other goods used in the individual's trade or profession. Thus, despite the failure of the micro-business the individual ran or guaranteed, she will still be able to either find work or even to start a new business. This will prevent the individual and her family from being reliant on whatever assistance is provided by the state (if any) for those who cannot afford to live. The precise boundaries of what counts as 'exempt goods' will depend, first, on the context of that particular state and its population and, secondly, on the balance thought necessary to be struck between protecting individuals and, therefore, society and encouraging lending by permitting as full a recovery as possible. Secondly, the procedure for enforcement against the personal assets of an individual needs to be somewhat different from that used for enforcement against businesses.

## **D The Institutional framework**

In the previous sections we have identified some of the institutional problems that affect the financing of micro-businesses, especially concerning enforcement and insolvency. But the institutional framework plays a very relevant role throughout the entire life-cycle of credit: from its origination to its situation on the verge of and within insolvency proceedings, the financial regulation and its supervision influence greatly the behaviour of the parties and hence, ultimately, the validity of the system.

As we have seen in the earlier discussion, the regulatory and supervisory frameworks find themselves in an inherent conflict with other relevant interests existing in the market. Central Banks and financial supervisors have as their objective the protection of the financial sector, and the rules they draft concerning financial institutions (compliance with which they also monitor) reflect this. The focus of the rules is on financial institutions as debtors, and, therefore, mainly concerns their solvency. In the light of this, regulations (and the consequent supervision) tend to strengthen the financial positions of regulated and supervised institutions. On the other side of the equation, though, lie borrowers (in our case, micro-businesses). The harder the capital requirements, the tougher the provisioning rules, the tighter the requirements for the provision of credit to distressed but viable smaller entities, the higher the chances that viable micro-businesses will end up strangled and die, and, with them, an important part of the productive economy. Overprotecting financial institutions is a mistake. It undermines the general (non-financial) economy and, in the mid to long term, harms the financial position of financial institutions themselves by reducing their business. Here, as in so many parts of this paper, a balance needs to be struck. Due to length constraints, only some of the most serious examples of this conflict will be mentioned. In doing this, regulation and supervision will be dealt with separately, although this division is somehow artificial.

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<sup>64</sup> See, for example, s. 850 of the German *Zivilprozessordnung* or arts. 605 et seq of the Spanish *Ley de Enjuiciamiento Civil*.

From a regulatory standpoint, most countries, require lenders to operate a proper risk management system, according to which lending should be made after a thorough analysis of the viability of the business borrower. This is standard good banking.<sup>65</sup> However not infrequently, regulations also include strong capital requirements: loans and financing facilities to microbusinesses need to have an initial percentage of provisioning, and the use of collateral is required or at least strongly advised. Due to the general characteristics of micro-businesses, this requirement often cannot be met. While more developed systems have a laxer attitude towards the lack of collateral, financial regulators in other systems forbid the provision of financing to micro-businesses unless collateral is provided (and in the most extreme cases, the collateral needs to be land or similar). The problem is not only that collateral is mandatory, or that movable collateral is not accepted as a valid risk mitigating factor, but also that the framework does not relax its strict provisioning rules at any point in the life cycle of credit, and especially when there are signs of distress, when security over movable assets is provided.<sup>66</sup> Another area where the regulatory framework is unfriendly to MSMEs generally (not only to micro-businesses) concerns the rules applicable when the borrower is in financial distress. Some jurisdictions have rules that <sup>67</sup> forbid banks, or hinder banks from, providing financing to troubled businesses (under out of court or hybrid work-outs or as part of formal insolvency proceedings), despite the fact that the law provides for lenders of new money to have a priority status and even where the debtor or its insolvency representative offers of fresh collateral. Restricting post-commencement finance simply destroys any possibility for viable businesses to be rescued. Another common regulatory problem is the inability of a bank to reclassify distressed loans for regulatory purposes when the borrower has reached an out of court agreement or an in-court insolvency plan, even though it is clear that this rescue can be implemented. Given these strict rules, banks have little or no incentive to collaborate in restructuring viable businesses.

The main problems, however, lie not with the regulatory framework, but its application. Supervisors tend to be lenient in relation to overcollateralization, or even directly promote it. Naturally, the more collateral taken to secure the debt, the lower banks' risk. Because of the asymmetry of bargaining power and the scarce availability of credit for micro-businesses, banks can impose financing operations with loan-to-value ratios well beyond 100%. The less developed the jurisdiction and the less competitive the market, the more this is the case. Demanding collateral greatly in excess of the credit provided has the potential to cause substantive damage to the economy, particularly in developing and middle income jurisdictions. It affects businesses that have fewer assets to provide as collateral more severely, since, on the one hand, it hampers their ability to access new financing, and tends to generate undesirable social implications, on the other in that collateral is likely to have to be provided by third parties and family members. "Overcollateralization" is less problematic in countries with a long-standing tradition of financing over all the business's assets and with well-functioning institutions. In these systems, overcollateralization of the most senior lender

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<sup>65</sup> For a high level set of principles, see BIS, "Principles for the sound management of operational risk", <http://www.bis.org/publ/bcbs195.pdf>.

<sup>66</sup> CITE MAREK/GIULIANO PAPER.

<sup>67</sup> See, for example, art. 65 of México's *Ley de Instituciones de Crédito*.

does not necessarily bring about a reduction in credit since a new lender may take second charges over the same assets. While this is true in almost all jurisdictions, second (successive) charges over the same asset only work properly when the transaction and enforcement costs are low. Otherwise, every time a creditor enforces its security right, the value of the collateral is diminished to a greater extent than the cancellation of the previous debt, and substantive money is lost in the whole enforcement process (in terms of cost and of time).

Demanding excessive collateral requirements is not in accordance with proper banking practice, and it should be censured by supervisors. The failure of supervisors to do this is caused by the narrow focus on the short term interest of their supervised institutions. Supervisors ought instead to act in pursuit of the general interest, and further, there should be better coordination between financial authorities and the relevant ministries (that is, economy, trade, development).

As mentioned earlier,<sup>68</sup> it is relatively common (particularly in developing jurisdictions and in countries lacerated by financial crises) that banks reschedule loans almost as a matter of custom, without assessing the future viability of the business. This “evergreening” is a wrongful practice. It manipulates the financial accounts of banks, and it deprives the system of a filter to identify viable, rescuable financially distressed businesses. Just as banks ought to assess risk at the onset of the lending operation, so should they get involved in the restructuring of their viable borrowers. But the practice of “evergreening” is only one external sign of the more worrying tendency of banks to be passive in relation to their portfolio of loans to micro-businesses. Banks simply do not bother to sit down with borrowers to renegotiate in cases of financial, not economic, distress. From a financial regulatory standpoint, this problem may be tackled mainly by two types of actions: first, the jurisdiction ought to have a code of conduct mandating sufficient involvement of banks in the distress of smaller debtors; secondly, such code of conduct must be enforced by supervisors. Enforcement often necessitates a static and a dynamic component: supervisors must make sure that banks have in place the necessary infrastructure to execute the task (such as specialised teams, restructuring departments, a standardised and streamlined flow of information between the disparate sections of the bank) and they must also conduct inspections and create communication channels with micro-businesses to receive complaints of misbehaviour.

## **V. Conclusion**

Micro-businesses are important throughout the world, both economically and as a major employer. They have special characteristics which make it difficult for them to access finance and, when finance is granted, which affect the behaviour of the parties over the lifecycle of credit from origination, through its use in the business to repayment or default. This paper

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<sup>68</sup> IV.C.2

seeks to map out the main issues that arise in the life cycle of credit for micro-businesses, and to suggest possible legal and institutional solutions.

It has to be borne in mind that there is an inherent tension between solutions designed to increase access to finance and those designed to protect micro-businesses and individuals. This tension is evidenced both at the level of each of the separate issues discussed in the paper and in relation to the way in which the responses to the various issues relate to each other. Thus, for example, permitting easy and cheap access to collateral incentivises lenders not to perform sufficient due diligence and monitoring. If the latter is addressed by regulation, this may raise costs making lending to micro-businesses less attractive economically. These are just examples. There are interrelationships between all the issues we raise and between the possible legislative responses to those issues. In designing legislative responses, therefore, the tensions must be identified and decisions taken as to the correct balance.

The actual decisions as to balance are, of course, a matter of policy and depend enormously on the context and the state of the market. All that we can do here is to suggest the approaches that could be taken to make those decisions. Applying the correct approach, however, is critical; it is as important as tackling the issues in the first place.